Preamble

The current URD Shallows Workflow (USW) was created by industry and utilities in June 2019. The test period for the 2019 revision was hindered by the COVID-19 pandemic and abnormal project cycles. The primary goals for the 2019 revision was to add transparency to the process and decrease project duration, which has occurred, but not at the pace industry anticipated. Continued engagement with BILD Calgary and the development industry has shown support for the process, but also highlighted areas of concern and improvement.

At ENMAX Power's September 19, 2022 Open House, Industry clearly expressed a desire to review the USW model and explore the current challenges and opportunities for improvements.

In response, the Shallow Utilities Consortium members will be implementing a collaborative review process of the USW and the URD delivery model.

The information below highlights the consultation process and target timelines for this review.

Working Committee

A Working Committee will be formed with representatives from the following key stakeholders:

- Shallow Utilities Consortium
  - SHAW; TELUS; ATCO; ENMAX Power; PM Service Provider; Executive Director
- Developers (via BILD and direct)
  - 2 - 3 developer representatives
  - 1 – 2 consultants
- Homebuilders
  - 1 – 2 builder representatives
- City of Calgary
  - 1 - planning and development process
  - Potential members of ULA, Safety Codes and Inspections

Objectives

The objective of the committee is to collaborate on improving the USW process and URD delivery model:

- Build awareness of the USW process, its successes, challenges, and benefits within industry.
- Achieve an aligned understanding of the high priority challenges and opportunities within the existing USW process and the URD delivery model.
- Determine which benefits can be maintained - Developer, Utility, Builder, City.
- Investigate and evaluate alternative models collectively.
- Provide a recommendation on what opportunities should be further refined and implemented.

Proposed Schedule

- Working Committee Formation: October to November 2022
- Requirements Gathering: November 2022 to January 2023
- Improvements and Alternatives Review: February to March 2023
- Solution Development: Spring 2023
- Recommendations and Next Steps: Mid 2023

Next Steps

The 4 Party Shallow Utilities Consortium will be working with BILD Calgary on a nomination process for the Working Committee. If there are any questions or concerns about the above, please contact me directly at 4PConsortium@enmax.com

Regards,

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